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To: Coventry Health and Wellbeing Board

Date: 16<sup>th</sup> October 2017

From: Brenda Howard, Programme Director

Title: Better Health, Better Care, Better Value Programme

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## 1 Purpose

- 1.1 The purpose of this report is to provide Coventry Health and Wellbeing Board with an update on the Better Health, Better Care, Better Value programme and work streams, highlighting any key points as necessary.

## 2 Recommendations

- 2.1 The Board is asked to note this report and its contents

## 3 Information/Background

- 3.1 The Chief Executive and Accountable Officers of the Health and Local Authority Organisations within the Coventry & Warwickshire Sustainability & Transformation Partnership (STP) footprint meet twice monthly. The Board enjoys the support of both Coventry and Warwickshire Healthwatch as attendees. Our joint vision is:

***“To work together to deliver high quality care which supports our communities to live well, stay independent and enjoy life”***

- 3.2 Whilst members of the Board will represent their organisations, it is recognised and accepted by members that strategic decision making for the purpose of developing a system-wide plan for Health & Social Care will require an approach, whereby overall system benefit is the primary consideration.

## 4 STP reference group

- 4.1 The STP board has agreed terms of reference for an informal reference group which will provide a forum for STP board leaders to meet with local authority health portfolio members, health and well-being board chairs and representative non-executive directors.

### 4.2 Purpose of the Reference Group

4.3 The group will provide an informal advisory function to the STP Board. The forum will allow the opportunity for consideration of emerging and ongoing topics of relevance to the STP. Discussions are expected to relate to topics /issues which are at a preliminary stage, whereby the input of key partners will add breadth to the range of approaches under consideration. This will not in any way reduce normal requirements for engagement and consultation or more formal established involvement processes.

4.4 The following areas have been proposed as initial areas for discussion, which will be developed as the group continues to meet.

**i. Understanding the STP change agenda**

- Understanding what current issues and opportunities are.
- Using the forum to share emerging issues, provide an opportunity for key representatives across the STP geography to discuss matters requiring STP attention and input.
- Consideration of political views and how elected member involvement, including the role of district councillors, can influence positively or negatively.

**ii. Wider system change and leadership and the role of local authority and non-executive members**

Considering political and partner management, role of the HWBs, and how best to get meaningful engagement.

**iii. Utilising the experience and success from local authority experience of transformation programmes**

building on success and expertise within local authorities in achieving efficiencies such as reducing waste, increasing efficiency, meaningful stakeholder/patient engagement. This can help inform the development of STP solutions, with particular expertise in consultation and engagement.

**iv. Development of an Accountable Care System and the role of the local authority**

Developing a shared understanding of what this could be across the C & W footprint.

**5 Quarterly review with NHS regulators**

5.1 On 13<sup>th</sup> September, Board members met NHS England and NHS Improvement for a quarter two stocktake on progress. The formal feedback from that meeting will be shared with a future meeting of the health and well-being board.

5.2 The focus of the meeting was centred around performance of the system against core health performance targets and preparedness for winter pressures. Regulators are keen to see us continuing to manage and perform as a whole system. Performance against key measures such as delayed transfers of care, delivery of key waiting times, particularly on urgent and emergency care will be closely monitored.

**6 Place-based planning**

6.1 As part of their joint strategic needs assessment work, the directors of public health for Coventry and Warwickshire are working together on a common approach to place-based profiling as the basis for future planning of services.

6.2 The STP board is considering how best to incorporate these detailed needs assessments which relate to specific geographies into its future plans. This will support the approaches taken by the transformational workstreams and will support work already underway on out-of-hospital services. The Clinical Design Authority, which provides an overview on clinical

aspects of service change, is also considering how best to align the place-based work with its activities.

## **7 Joint health and well-being board event-13 December 2017**

- 7.1 It has been agreed that the health well-being boards for Coventry and Warwickshire will hold a joint event on 13<sup>th</sup> December. Consideration will be given at this meeting to how the aspirations for the STP to become an “accountable care system” can be progressed.

## **8 STP joint work with Voluntary Action Coventry**

- 8.1 In line with the already well established relationship between the STP and Voluntary Action Coventry, a number of recent initiatives are underway.

- 8.2 These demonstrate the ongoing proactive joint work between the statutory and voluntary sector:

- i. A joint bid between VAC and the STP has been submitted to take part in a national initiative led by NCVO to strengthen joint working between health and the voluntary sector. This project, funded by the VCSE Health and Wellbeing Alliance, and delivered in partnership with The King’s Fund, aims to increase voluntary sector involvement in sustainability and transformation partnerships (STPs) and/or accountable care systems (ACSs), by providing knowledge development and peer support to eight cross-sector teams.

If successful, a cross-section of representatives comprising voluntary and statutory members will participate in 3 development sessions which aim to deliver mutual understanding of the roles of commissioners, public sector providers and voluntary organisations as actors in delivery of health and wellbeing services and sustained behaviour change to develop enduring cross-sector networks and governance arrangements.

- ii. VAC’s research with community anchor organisations – *A Matter of Trust: building public health and community resilience and capability* – as part of the Proactive & Preventative Workstream found that where people feel let down by contact with services which has been judgemental or negative, activities which start by bringing people together around a common social or hobby activity which people have identified for themselves are more effective than those which directly target health without getting people’s buy-in and trust first.
- iii. Mental health workstream – VAC and CWPT have co-facilitated an initial focus group of voluntary organisations and CWPT managers covering sources of referrals for anxiety and depression, volume and complexity of caseloads, pathways, partnership working, examples of good practice and identifying gaps and possible ideas for future collaboration. A follow-up multi-agency workshop is being planned for the New Year.

### **Report Author(s):**

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**Appendices**

None